# Electroconvulsive Therapy (ECT)

#### Who Should Push the Button?

Professor John Tiller The University of Melbourne Albert Road Clinic





### My Initial Experience

- Medical student
  - Psychotic patient naked in padded cell
  - Screaming out, covered in excrement
  - 5 Orderlies, nurses in starch and capes
  - Psychiatrist in full Scottish dress kilt
  - ECT machine in mahogany box
  - Saline gauze soaked silver electrodes
  - Charged in, patient held down, unmodified ECT





#### Who did what?

- Psychiatrist determined ECT was needed
- Charge nurse coordinated process
- Orderlies held the patient
- Senior nurse held electrodes
- Psychiatrist operated the switch
- No anaesthetic





### **Registrar Training**

- Question from senior registrar
  - "Can you give a thiopentone/ suxamethonium anaesthetic?"
  - Bitemporal treatment
  - "When unconcious and relaxed, dial 8 on the ECT machine" (telephone dial timer, one dose for all)
- Anaesthetised, nurse held electrodes in place, treatment administered
- 5 minutes
  - "OK, carry on, I will treat those in the next ward"

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#### Who did what?

- Psychiatrist determined ECT was needed
- Charge nurse coordinated process
- Trainee psychiatrist
  - Gave the anaesthetic and muscle relaxant
  - Administered the set treatment
  - Trained the next registrar
- Senior nurse held electrodes
- Psychiatrist
  - Not present
  - Disengaged from the treatment
  - Disengaged from ECT training
  - No quality improvement





#### 1980s What Changed?

- Anaesthetic (GP, or anaesthetist trainee)
   Not an anaesthetist
- Psychiatry trainee still pushed the button
- Psychiatrists show the importance of ECT – By their absence
- If under resourced
  - Devolve all, except anaesthetic, to nurses





#### 1980s Who Decides?

- Treating psychiatrist
  - Decides ECT indicated
- Treatment
  - Anaesthetic (GP, or anaesthetist trainee), nurse care to recovery
    - Not an anaesthetist
  - Psychiatry trainee presses the button
  - Bitemporal, or RUL ECT with fixed dose
  - RUL not as effective
- Psychiatrists show the importance of ECT
   By their absence
- If under resourced
  - Devolve all, except anaesthetic, to nurses





#### Who Should Push the Button?

- The answer seemed quite clear
- Whoever it is
  - It should not be the psychiatrist
- Except in a very few centres





#### Fast Forward to the Present

#### (or almost to the present)





#### **Public Hospitals**

- Large institutions
- Operating theatres and day surgery
- Very bureaucratic
- Registrar run
  - Psychiatrists have consultant role
    - Not very hands on (80% of time paper work)
- Compliance with institutional standards
  - Not necessarily in patients or psychiatrists interest





#### **Private Hospitals**

- Corporation owns and runs hospital
- Consultant psychiatrists
  - Independent private practices
  - Each psychiatrist treats their own patients
    - Including ECT
  - Individualistic, and diverse
- Medical Advisory Committee

Practice standards

















### Changes

- Advent of specialist ECT services
  - Except for smallest hospitals
- Expert trained team
- Psychiatrists now administer ECT
  - There are still facilities where they do not
- Psychiatrists engaged in the ECT process
   Adopt improved techniques (sometimes)
- Interest in quality
  - So can effect changes (in some centres)





### What Treatment is Given?

- Public sector (mostly OTD)
  - Mostly involuntary patients
  - 50% bitemporal, broad pulse width
    - 50:50 aged based or titration to determine dose
  - 50% RUL broad pulse width
    - Mostly with titration
- Private sector (mostly Australian trained)
  - Almost exclusively voluntary patients
  - Mostly RUL with 0.3ms stimulus, or
    - Mixture of BF, BT, and broad pulse width
  - Dose titration the norm<sup>1</sup>

THE UNIVERSITY OF MELBOURNE 1. Tiller , JWG and Ingram N (2006) Seizure threshold determination for electroconvulsive therapy: Stimulus dose titration versus age-based estimations. Australian and New Zealand Journal of Psychiatry, 2006. **40**(2): p. 188-192.



#### **Common Understanding**

- Anaesthetists gives an anaesthetic
- The psychiatrist "hits the button"
- There is an "anaesthetic" nurse present







#### But...

• ECT is not a treatment in isolation

• Entails a whole of hospital service





#### ECT as a Service

Specialist team

- not just primary treating psychiatrist

- Risks in relation to
  - Diagnosis (appropriate and warranting ECT?)
  - Specific ECT settings to be used
    - Does the primary treating doctor know the options and their implications?
    - Management of concurrent illnesses and concurrent pharmacotherapy





#### ECT as a Service Multiple Operational Risks

- Pre-ECT evaluation
  - May be by psychiatrist other than ECT psychiatrist
- Concurrent pharmacotherapy?
- Adequate patient information?
- Complete and valid consent forms?
- Identifying and treating the intended patient?
- Giving the right treatment at the right dose?
- Post-ECT review
  - By whom and when?
- Duration of treatment, maintenance treatment?

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#### Hospital-wide Approach to ECT

- ECT is a hospital-wide process
- From admission to discharge
- Ensure legislative compliance
  - Explicit and with potential hospital-wide implications
- Responsibilities to key specific people
  - Not general responsibilities with no "flag carrier"
- Review hospital-wide communications to support and reflect this activity
- Work on communications, engagement, commitment, and responsibility
- Transition and implementation process





#### Process of Change Management

- Planning and resourcing hospital-wide communications
- People engaged
- Culture to evolve, focus on transitions
- Power and influence devolved
- Monitor, and respond to consequent changes
- Management decisions, implementation and KPI
- Adopt changes agreed to by consensus
- Quality assurance and feedback to all participants, including patient engagement





#### **Process of Change Management**

- Planning to underpin this process
- Resourced effective hospital-wide communications
- People engaged and empowered
- Culture to support constructive elements, but to evolve when needed
- Power and influence devolved
- Control relinquished, but implementation continued
- Monitor, and respond to consequent changes
- Management decisions, implementation and KPI
- Adopt changes agreed to by consensus
- Quality assurance and feedback to all participants, including patient engagement, inputs and outputs

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#### Hospital-wide Processes

- Effective and appropriate patient information
- Consent according to legislation
- Appropriate patient evaluation and preparation before ECT
- ECT administered by trained and accredited psychiatrist, anaesthetist and nurse
- Inpatients returned to ward with staff communication
- Day patients to recovery waiting area, or ward
- All patients medically reviewed post-ECT
- Effective communications about patient status
- Process to maintain ECT and anaesthetic equipment, drugs, and environment





#### Staffing for One Treatment

- Not just three people
- > 30







### Quality Assurance and Review

- ECT to contemporaneous clinical standards
- Weekly review by psychiatrists and nursing staff
   of every ECT treatment administered that week
- Actual conduct of ECT reviewed in multidisciplinary team meetings
  - Trained ECT psychiatrists
  - ECT nurse coordinator
  - Consultant anaesthetists
- Hospital-wide process of review, re-evaluation and modification of clinical practice, processes, and communications in relation to ECT
- Planned implementation of benchmark database





### Upgrade Documentation

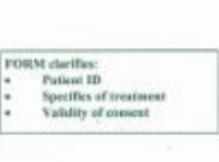
- Recognise multiple people are involved
   Not just a specialist team
- Modified documentation to recognise hospitalwide process
- Identify the patient
- Prescribe the treatment, and consent
- Checklists
  - static, sequential, with verification and crosscheck
- Document the outcomes





#### Albert Road Clinic

#### ECT IDENTIFICATION PROCEDURE



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#### Who Checks What?

- Lead professional does their job
- Everyone checks every operation: e.g.
- Psychiatrist
  - Sees  $O_2$  is on, watches patient and monitor
- Anaesthetist
  - Watches end of motor fit
- Nurse
  - Confirms electrode placement and dose







#### When it all Goes Wrong

- Systems failure
- Immediate review by
  - Director of ECT
  - Senior ECT nurse
  - Hospital CEO
    - To address any immediate actions for ongoing patient welfare, care, and safety
- Root cause analysis process
  - External participant
- Communications and implementation process regarding outcomes





#### Outcomes

- Better processes
- Very few incidents, no critical incidents
- Better patient acceptance
- Better family acceptance
- Better clinical outcomes
- Fewer adverse events
- Job satisfaction and good humour





#### Process

- Psychiatrists, anaesthetists, nurses and other staff
  - Working together
  - Engaged in quality ECT
  - And innovation
- Move from isolated service to hospital-wide process
  - Successful
  - Good clinical outcomes
  - Good patient acceptance
- Emerging clinical issue
  - Who determines the nature of ECT to be used and duration?
- Model for other hospital processes and their transformation





### Don't Forget

- Who is carrying the baby?
- Who gets sued?
  - The psychiatrist
  - The hospital
  - The health authority
    - If they can be blamed
- Regulatory penalties
  - Australian Health Practitioners Registration Board
  - Health Department
- Must be a leader of the team, ensure progress





#### Who Should Push the Button?

- Extensive medical process
- Not a psychiatrist determination and process in isolation
- Not devolved and neglected
- Whole of service activity
  - Multiple professionals
    - Individual accountability at each step
  - Highly trained specialists
    - Interacting and cross checking
- Leading to a final common path
  - Patient recovery, in safety

#### • We all push the button!





# But what if I get anxious, stressed, sad and exhausted?

• There is hope!

## Go sailing





